## Message

From: Berkoff, Michael [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP

(FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=F347C01A92D7424FA840C24F6B7FBF6B-MBERKOFF]

**Sent**: 8/25/2014 9:39:56 PM

To: Bruce Merchant [bemerchant@gmail.com]

Subject: RE: Small Group Conference Call - Week of August 25, 2014

Great. Thanks.

From: Bruce Merchant [mailto:bemerchant@gmail.com]

Sent: Monday, August 25, 2014 4:39 PM

To: Berkoff, Michael

Subject: Re: Small Group Conference Call - Week of August 25, 2014

Michael -

The Mayor needs to be back in Kalamazoo on September 18 by 4 PM EDT. Therefore, if we could meet as early as possible, that would be helpful. We're willing to leave very early, if needed. Could we meet at 9 AM?

On September 19, PulverDryer is open as to the time. The tentative time I gave Lee New was 10 AM EDT. That can shift as needed, however.

Hope this helps.

Bruce

On 8/25/2014 4:45 PM, Berkoff, Michael wrote:

Could you resend those times for the meetings on the 18th and the 19th?

From: Bruce Merchant [mailto:bemerchant@gmail.com]

Sent: Monday, August 25, 2014 9:10 AM

To: Berkoff, Michael; Hatton, Marc; Bucholtz, Paul (DEQ)

Subject: Fwd: Small Group Conference Call - Week of August 25, 2014

Good Morning, Michael, Paul, and Marc -

I haven't heard back yet from anyone regarding a conference call this week. Any preferences - both time and date - anyone care to share?

Thanks.

Bruce

----- Forwarded message -----

From: **Bruce Merchant** <br/> bemerchant@gmail.com>

Date: Wed, Aug 20, 2014 at 9:39 AM

Subject: Small Group Conference Call - Week of August 25, 2014

To: "Berkoff, Michael" < berkoff.michael@epa.gov >, "Bucholtz, Paul (DEQ)" < BUCHOLTZP@michigan.gov >, "Hatton, Marc" < Hattonm@kalamazoocity.org >

Michael, Paul and Marc -

Now that the dust has settled a bit from Monday's meeting in St. Joseph, I believe I'm ready to have some further discussions on how best to move forward as a group. We have some critical dates and times that are rapidly coming up on us and I think it would be helpful to discuss some items over the phone next week. Thank you all for your patience and willingness to move forward on our efforts. We've all spent considerable time and effort on this project and I believe we can still craft a path forward to a mutually acceptable solution.

I've attached a brief agenda for us to use as we have our discussion next week. I think the main things we need to focus on are setting a firm date for the next Large Group Meeting, agreeing to the overal goal for that large group meeting as well as beginning to address some of the more complex issues ahead of us (such as ownership and financing.)

I also included four main items that we touched on at Monday's meeting that seemed to be ideal topics for the Small Group to wrestle with as we move forward. While these issues are important, they are not as critical as the ones noted above. I wanted to make sure we didn't lose sight of them, however, after Monday's meeting.

I'm available all next week except for Wednesday (August 27) afternoon. Marc and I can be at one location for the call to help facilitate any phone conferencing issues.

Please let me know your availability. I'd prefer late mornings and middle of the week but I'm open to most anytime.

Thanks.

Bruce